

## CONTENTS

### MINUTES OF THE REGULAR BOARD MEETING, MARCH 12, 2009 (Volume 81, Number 6A – D)

|                                                      |   |
|------------------------------------------------------|---|
| <b>GENERAL STUDIES SESSION, MARCH 12, 2009</b> ..... | 1 |
| <i>(Number 6A)</i>                                   |   |

|                                                                 |   |
|-----------------------------------------------------------------|---|
| <b>ACADEMIC AFFAIRS COMMITTEE MEETING, MARCH 12, 2009</b> ..... | 1 |
| <i>(Number 6B)</i>                                              |   |

|                                                                   |   |
|-------------------------------------------------------------------|---|
| <b>BUDGET AND FINANCE COMMITTEE MEETING, MARCH 12, 2009</b> ..... | 1 |
| <i>(Number 6C)</i>                                                |   |

### BOARD BUSINESS MEETING, MARCH 12, 2009 (Number 6D)

|                                                                                                                                     |   |
|-------------------------------------------------------------------------------------------------------------------------------------|---|
| <b>A. APPROVAL OF MINUTES</b>                                                                                                       |   |
| 1. January 13-14, 2009, Regular Board Meeting                                                                                       |   |
| <b>B. REPORTS</b> .....                                                                                                             | 1 |
| <b>C. ACTION ITEMS</b>                                                                                                              |   |
| 1. University of Colorado Denver Consolidation Review Project .....                                                                 | 3 |
| 2. Resolution of Appreciation for the University of Colorado Golden Buffalo<br>Marching Band 100 <sup>th</sup> Anniversary .....    | 4 |
| 3. Resolution of Appreciation to Chancellor G.P. “Bud” Peterson .....                                                               | 4 |
| <u>New – University of Colorado Denver (UCD)</u>                                                                                    |   |
| 1. Name Change from Department of Biology to Department of Integrative<br>Biology at the University of Colorado Denver .....        | 5 |
| 2. Changes to the Configuration and Name of Degrees in the Graduate<br>School at Anschutz Medical Campus .....                      | 5 |
| 3. New Degree Proposal for Doctor of Education (EdD) in Leadership<br>For Educational Equity.....                                   | 5 |
| 4. University of Colorado Denver Downtown Campus Micro Master Plan .....                                                            | 6 |
| <u>New – System</u>                                                                                                                 |   |
| 1. Approval of a Supplemental Credit Facility for the University of Colorado<br>Technology Transfer Office.....                     | 6 |
| 2. Establish the Krystle Kane Scholarship Fund, a Pure Endowment in the<br>University Endowment of the University of Colorado ..... | 6 |
| 3. Authorization for Additional Tools Providing Budget Flexibility .....                                                            | 6 |

New – Regents

1. Approval of Proposed Recipients of 2009 Honorary Degrees, Distinguished Service Awards, and University Medals..... 6
2. Revision to Regent Policy 5.M regarding Faculty (Reappointment, Tenure and Promotion) at the University of Colorado at Colorado Springs..... 7
3. Implementation of the Bequest from the Elsa Anna Burrows Estate..... 7

Personnel – Tenure

1. UCD: Appointments with Tenure (3) ..... 7

Personnel – Other

1. UCB: Term Contract ..... 7
2. UCB: Sabbaticals (38) ..... 8
3. UCCS: Sabbatical (1) ..... 8

**D. ITEMS PULLED FROM THE CONSENT AGENDA FOR FURTHER DISCUSSION AND ACTION**

1. Program Plan and Budget for the Construction of the University of Colorado Denver Health and Wellness Center ..... 8
2. Funding for Higher Education in the State of Colorado..... 8

**E. NOTICES OF MOTION**

1. Amendments to Article 11 – Compensation, Benefits, Personnel Matters
2. Amendments to Article 14 – Property and Facilities
3. Resolution Endorsing an NCAA Division I Football Bowl Series Championship

**F. EXECUTIVE SESSION AND TOPICAL MINUTES ..... 9**

**G. NEXT REGULARLY SCHEDULED BOARD MEETING**

1. April 30-May 1, 2009 (*Thursday-Friday*), University of Colorado at Colorado Springs, The Summit – Lodge A

**BOARD OF REGENTS OF THE UNIVERSITY OF COLORADO**

***MINUTES OF THE GENERAL STUDIES SESSION MEETING***

**THURSDAY, MARCH 12, 2009  
UNIVERSITY OF COLORADO AT BOULDER  
FOLSOM FIELD EAST STADIUM – SOUTH CLUBROOM**

Chair Steve Bosley called the board meeting to order on Thursday, March 12, at 7:30 a.m. He announced that the board would reconvene in executive session at 7:30 a.m. to discuss matters as specified (see page 9 of the board business meeting minutes for a detailed list of items). The executive session adjourned at 9:15 a.m.

Chair Bosley convened the March 12, 2009, General Studies Session meeting at 9:35 a.m., and adjourned at approximately 11 a.m.

Regents present included Tilman “Tillie” Bishop, Michael Carrigan, James Geddes, Kyle Hybl, Tom Lucero, Steve Ludwig, Monisha Merchant and Joe Neguse.

**For Information/No Action Required**

**Public Comment Period.**

Vice President Dan Wilkerson introduced John Sleeman as the recently appointed managing senior associate university counsel for the Boulder campus. Mr. Sleeman previously served as the deputy attorney general for state services at the Colorado Attorney General’s office.

Andy Pattison, PhD candidate at UCD Public Affairs, asked the regents for their support of the American College and University Presidents Climate Commitment (ACUPCC). Mr. Pattison noted that the three CU chancellors were supporting the ACUPCC. He asked the regents for broad statement supporting sustainability and a specific statement supporting the ACUPCC.

Final Report on the President’s Task Force on Efficiency. Vice President Leonard Dinegar stated that President Benson appointed a group of faculty and staff to look for ways to improve the general efficiency and effectiveness of system operations and to provide guidance to the University Policy Office on the development of new policies and the university policy process. Vice President Dinegar noted that the task force formally submitted its report of finding and 36 recommendations to the president last week. Vice President Dinegar noted that the task force had held seven meetings, had conducted five open forums and had completed more than 30 campus outreach meetings throughout the university. He added that the task force had engaged with several hundred faculty and staff and received more than 700 comments from university stakeholders and subject matter experts.

University Policy Office Director Dan Montez reported on short- and long-term solution recommendations as outlined in the report.

Vice President Dinegar reported that the task force had asked for ongoing meetings, and noted that there would be campus follow-up visits. He added that the report represented the beginning of the next phase of work and would serve as a road map for significant change. He noted that creating efficiencies in universitywide policies, processes, and procedures would help achieve savings in faculty and staff time and effort.

Vice President Dinegar recognized the task force members who were in attendance.

President Benson thanked Vice President Dinegar, Director Montez and all the task force members. He added that the university needs to continue the work to improve efficiencies.

Regents Merchant and Hybl said they appreciated the report's recommendation to continue employee training and mentoring.

Recognition of 2009 Thomas Jefferson Award Recipients. President Benson stated that the Thomas Jefferson award recognizes faculty, staff and students who embody the principles of the nation's third president. He noted that recipients demonstrate excellence in academic responsibilities and in the performance of outstanding community service. President Benson introduced the following winners of the 2009 Thomas Jefferson Awards:

Faculty Category

Martin Bickman, Professor, Department of English, CU-Boulder  
J. John Cohen, Professor, Department of Immunology, UC Denver

Student Category

Upasana "Bela" Mohapatra, CU-Boulder  
Raymond Schultz, UCCS

Update on Consolidation Study. Following the instructions of the board and facilitated by Chancellor Pam Shockley, President Benson reported that he, Chancellor M. Roy Wilson and Chancellor Shockley met to discuss the University of Colorado Denver Consolidation Review Project. A copy of the project scope was provided in the General Studies Committee agenda material.

President Benson noted that Regent Merchant has provided input to the project scope and he welcomed other input. He added that the consultant RFP process had not started pending board review of the process and anticipated that the consultant cost would be under \$50,000.

Chancellor Wilson noted that a significant amount of work would be borne by UCD staff, instead of relying on an outside consultant to gather information. He stated that the

process would start on Monday, March 16, and continue to July 15 with data gathering. He added that the consultant would prepare a draft report between Sept. 1 and Oct. 31, 2009, and the UCD community would have opportunity to provide input to the draft report. The final report is due to the board by Dec. 1, 2009.

Regent Lucero asked why the cost of the study was now \$50,000 instead of \$650,000 as indicated at the January board meeting. President Benson replied that he is confident that the cost will be \$50,000 primarily because of the work of Chancellor Wilson's staff. He added that the information gathered can be used in preparing for the upcoming North Central Association (NCA) accreditation report.

Regent Neguse stated that he continued to have concerns about the cost and the timing of the study so close to accreditation. He also wanted to know if a board resolution was needed to move forward with the study.

Regent Bishop stated that the project scope document provided a framework to decide if the consolidation was in the best interests of the university. He thought the document was very comprehensive and would compliment the information needed for NCA accreditation.

Regent Carrigan expressed concerns regarding the procedural nature of the project scope document. He suggested that the project scope document be part of a board resolution and voted on by the full board so that it receives appropriate endorsement.

Regents Merchant and Neguse noted that there is a cost when UCD employees gather information rather than hiring a consultant. Regent Merchant also urged UCD employees to be objective when gathering information.

Regent Lucero noted that employees are asked to perform additional tasks all the time, as needed.

Regent Ludwig stated that the president could order a review of the consolidation without board input; however, any policy decisions would require board action.

Chair Bosley asked Regent Carrigan to draft a resolution that could be presented at the afternoon's board business meeting.

Microsoft Outlook Invitation Option. Regent Merchant and Director Jeri Barlock gave a presentation on streamlining the regents' weekly mailing process. Regent Merchant recommended that the board take advantage of technology on Microsoft Outlook's calendar invite function. She and the board staff will have a trial run in the coming weeks. Chair Bosley asked Regent Merchant to work with board staff on developing other technological ideas, including online agendas.

Following the adjournment of the General Study Session, the board moved to convene into the Academic Affairs Committee.

**BOARD OF REGENTS OF THE UNIVERSITY OF COLORADO**

***MINUTES OF THE ACADEMIC AFFAIRS COMMITTEE MEETING***

**THURSDAY, MARCH 12, 2009**

**UNIVERSITY OF COLORADO AT BOULDER**

**FOLSOM FIELD EAST STADIUM – SOUTH CLUBROOM**

Regent Steve Ludwig convened the March 12, 2009, Academic Affairs Committee meeting at 11 a.m., and adjourned at approximately 12:30 p.m.

Other regents present included Tilman “Tillie” Bishop, Steve Bosley, Michael Carrigan, James Geddes, Kyle Hybl, Tom Lucero, Monisha Merchant and Joe Neguse.

**Discussion Items for Consideration for Current or Future Action**

Name Change from Department of Biology to Department of Integrative Biology at UC Denver and Changes to the Configuration and Names of Degrees in the Graduate School at the Anschutz Medical Campus. Provost Roderick Nairn noted that the faculty recommended that the programs be renamed in accordance with prevailing department references. There were no questions from the board.

Revision to Regent Policy 5.M regarding Faculty (Reappointment, Tenure and Promotion) at the University of Colorado at Colorado Springs. As first presented at the Jan. 14, 2009, Academic Affairs Committee meeting, Provost Peg Bacon requested that the category of professional practice be added to Regent Policy 5.M. She added that the change was supported by UCCS faculty. There were no questions from the board.

New Degree Proposal for Doctor of Education (EdD) in Leadership for Educational Equity at UC Denver. Provost Nairn presented a new graduate degree program for the School of Education. The goal of the degree program is to prepare future leaders, such as principals and superintendents, for equity in K-12 schools. The program is fully funded by tuition and requires minimal additional resources for UC Denver. He added that board approval in March, rather than in May would be helpful in student recruitment efforts; however, he anticipated that student demand will exceed expectations.

Chair Bosley wanted to know what was meant by the term “equity.” Dean Lynn Rhodes replied that equity meant access for underserved students.

Regent Geddes asked about institutional reallocation as mentioned in the proposal. Provost Nairn responded that initially the department has requested a line for an additional new faculty member; however, upon review of the budget, the program will reallocate existing staff to fill the faculty position.

Discontinuance of Dental Hygiene Program in School of Dental Medicine at UC Denver. Provost Nairn acknowledged that program discontinuance was never an easy process.

He noted that all programs are routinely reviewed to make sure they are serving the needs of Colorado and are in accordance with the role and mission of the university. Provost Nairn noted that the primary reason for the discontinuance was to increase the effectiveness of the use of the school's limited resources. He added that the dental hygiene program earns considerably less tuition and clinical funds than the Doctor of Dental Surgery (DDS) and other graduate programs while using valuable clinical space needed for the increasing class size of the DDS program. He continued by stating workforce projections reveal decreasing dentist to population ratios and a need for more dentists to serve rural communities. He stated that the resources that have been given to the dental hygiene program now must be invested in educating dentists and dentist specialist. He also noted that three Colorado community colleges and several online programs train dental hygienists.

Regent Bishop wanted to know if the School of Dental Medicine would be collaborating with the community colleges, particularly focusing on rural area dental needs. Dean Denise Kassebaum indicated that there are plans for the school to act in an advisory role as the community colleges search to enlarge their dental hygiene programs. She added that the school is developing a rural track for the DDS program and early childhood dental hygiene.

Both Regents Hybl and Ludwig appreciated the hard work it took to make a strategic decision on program discontinue.

### **For Information/No Action Required**

Transfer and Articulation Agreements. Vice President Michael Poliakoff reported on the transference of credits from community colleges to other four-year higher education institutions. He noted that the goal would be to avoid wasted effort and tuition and make sure the process of transferring is seamless and in accordance with CCHE policy.

Associate Vice President Kathleen Bollard gave an overview on the guaranteed transfer project (GT Pathways). She stated that GT Pathways was created to ensure the guaranteed transfer of general education courses from one higher education institution to another. She noted that it is based on content and competencies criteria reviewed by faculty committees, not course equivalencies. Associate Vice President Bollard reported that 1,084 courses have been approved for guaranteed transfer and UCD had 100 percent of their core courses approved for GT Pathways and UCCS and UCB are on track to be completed in June 2009.

Regent Bishop said that it made good sense for the university to be recruiting students from the community colleges.

Vice President Poliakoff outlined the process for students to complete a major in 60 hours at a four-year institution after they complete the appropriate 60 hours in general education from a community college. He noted that four-year institutions were working on articulation agreements and hoped to have a uniform template for student use by 2010.

Retention and Graduation Rates – Campus Efforts and Best Practices. Each campus provost reported on strategies to help students complete their degree program. Some of these strategies include learning communities, freshman seminars, summer bridge programs, early alert systems, advising, and block scheduling for freshman.

Regent Ludwig requested that the board discuss several policy issues including: the appropriate rates for retention and graduation rates at the CU campuses; types of reporting mechanisms to help the board monitor retention and graduation rates; and resources the board should consider to enhance campus efforts. He is looking for input and guidance from the provosts.

Several regents wanted more information on where students go if they leave CU. Chancellor Peterson noted that while not perfect, there is a national clearinghouse to track students. He added that CU-Boulder does have some tracking information and would provide that information to the board.

Campus graduation and retention rates were presented in the Academic Affairs Committee agenda material.

Following the adjournment of the Academic Affairs Committee meeting, the board moved to convene into the Budget and Finance Committee.

**BOARD OF REGENTS OF THE UNIVERSITY OF COLORADO**

***MINUTES OF THE BUDGET AND FINANCE COMMITTEE MEETING***

**THURSDAY, MARCH 12, 2009**

**UNIVERSITY OF COLORADO AT BOULDER**

**FOLSOM FIELD EAST STADIUM – SOUTH CLUBROOM**

Regent Kyle Hybl convened the March 12, 2009, Budget and Finance Committee meeting at 12:45 p.m., and adjourned the meeting at approximately 3:30 p.m.

Regents present included Chair Steve Bosley, Tilman “Tillie” Bishop, Michael Carrigan, James Geddes, Tom Lucero, Stephen Ludwig, Monisha Merchant and Joe Neguse.

**Budget Update and Regent Discussion**

FY2009 & FY2010 Budget. Interim Vice President Kelly Fox indicated that while the March revenue forecasts had not been released, the system and campuses were preparing for anticipated shortfalls in the remaining budget for 2009 and planning for FY2010.

Vice President Fox reported that since the January board meeting, the Legislature approved reducing operating funds for higher education by \$30 million or a 4.2 percent cut. She noted that capital construction and controlled maintenance cuts for CU would be \$24.3 million, including seven projects on the Boulder campus.

Vice President Fox outlined the governor’s current recommendations:

- Higher education governing boards reduced additional \$22.5 million (3.3 percent)
- University of Colorado reduced additional by \$6.0 million (3 percent)
- Tobacco funding reduced by \$1.5 million (7.9 percent)
- No classified salary survey increase
- Maintain 90 percent of market for Health/Life/Dental - \$8.2 million mandated cost for CU.

She noted that the \$4.2 million for CU financial aid funding had been restored after intense lobbying by students.

Interim Vice President Fox stated that the budget unknowns include Colorado’s share of the economic stimulus package, the March 20th revenue forecast, and fall 2009 enrollment figures. She noted that CU would not cuts that exceed the average of other higher education institutions.

The regents discussed whether classified and exempt professional should be treated equitability in terms of employer paid health/life/dental benefits. The president reminded the board that all items are on the table until on final budget figures were established.

The campuses presented updates on FY2009 budgets, FY2010 budget planning, current enrollment trends, and reports on innovations and efficiencies.

Associate Vice Chancellor Rick Porreca reported that CU-Boulder's FY2009 budget would require further reductions of \$3.9 million, not including capital funds freeze. He said the FY2009 enrollment and fall to spring 2009 enrollments are following historical patterns with no major signs of enrollment reductions in the current year. The projected FY 2010 undergraduate student enrollment projections for fall 2009 are down by 1 percent to 2 percent, but there was no change in graduate student enrollment, he added.

Vice Chancellor Porreca added that while applications were down, the previous year was the second-largest class in CU-Boulder's history. The biggest unknown was the yield rate of accepted students.

Associate Vice Chancellor Porreca noted that with the budget cuts, class size may be increased and faculty lines reduced. Regent Neguse requested more quantifiable information on how much classes would increase with the proposed cuts and as the board discusses tuition rates.

Regent Ludwig and Hybl asked if faculty course load changes would be part of the budget mix to help keep class sizes from increasing. Provost DiStefano said there are different programs being implemented for faculty overloads approvals. Regent Lucero suggested that the board discuss how budget cuts affect faculty/student ratios and quality.

Vice Chancellor Brian Burnett reported that UCCS has cut an additional \$687,000 from the FY2009 budget. He added that spring to spring FTE enrollment increased by 6.5 percent and that the fall to spring semester retention rate was 88 percent, the highest ever.

UC Denver Vice Chancellor Teresa Berryman reported that the campus has already implemented cost saving plans for FY 2009 that would continue into FY 2010. She noted that UCD enrollment growth from FY2008 to FY2009 was positive for both undergraduate and graduate students. She noted the FY2010 enrollment is expected to at least hold at the FY2009 level and nonresident enrollment in graduate programs is expected to increase.

Interim Vice President Fox reported that system administration cut the FY2009 budget by \$2.4 million and eliminated six FTEs.

President Benson noted that the concept of "shared services" was being explored to improve efficiency of the business operations.

Flexibility Legislation and Other Sources of Revenue. Interim Vice President Fox reported that legislation would be introduced regarding flexibility, and that it would include:

- Authority to begin 100 percent cash-funded capital construction projects upon approval by the Board of Regents
- Authority to establish university-specific fiscal rules and the ability to opt-out of certain state fiscal rules
- Ability to direct institutional and state financial aid funding
- Authority for setting tuition at the governing board level.

Regents Bishop, Merchant and Carrigan complimented President Benson, Vice Presidents Kelly-Bowry and Fox for working with the General Assembly on favorable actions for higher education.

Regent Carrigan presented a resolution directing the president to lead a coalition to explore alternative funding options for higher education in the state of Colorado. He added that it was similar to a resolution approved by the board in 2007.

President Benson agreed with the philosophy behind the resolution and that CU should be a leader in developing a coalition.

Regents Hybl, Lucero, and Geddes stated that any resolution or any ballot measure must include language to demonstrate cuts and effective use of resources.

Regent Lucero stated that he did not support higher education extracting revenue from existing budgets, citing Amendment 23 funding requirements for K-12 education.

Regent Carrigan responded that his proposal was not an Amendment 23-type resolution. He added that higher education should come together collaboratively and ask the public if they wanted to invest in public higher education or not. He noted that there are many sources of revenue that could be reviewed including lottery funds, severance taxes, and mill levies.

Interim Vice President Fox reported that Chair Bosley asked for a presentation on understanding the CU budget in preparation for the April meeting. The campus vice chancellors presented information on sources of revenue including: facilities and administration sponsored program reimbursement, gift revenues, and auxiliary operations.

Recommendations from the Capital Construction Subcommittee. Interim Vice President Fox reported that the Capital Construction Subcommittee recommended approval of the of the program plan and budget for the construction of the University of Colorado Denver Health and Wellness Center and the Micro Master Plan – Downtown Denver Campus. The Micro Master Plan was discussed at the Jan.14, 2009, Budget and Finance Committee meeting. Provost Nairn presented information on the UCD Health and Wellness Center Building at the Anschutz Medical Campus. He noted that the Health and Wellness Center Building would facilitate an integrated approach to health and wellness by bringing together in one building the following existing centers: Center for Human Nutrition, Center for Integrative Medicine, and Center for Women's Health Research. Vice Chancellor Berryman reported that the source of funds include a lead

gift of \$15 million and the remaining \$22.7 million required capital would be financed by additional gifts of \$5 million and a 25 year auxiliary revenue bond in the amount of \$17.7 million funded by revenues generated by the fitness facility housed in the building.

Establish the Krystle Kane Scholarship Fund, a Pure Endowment in the University Endowment of the University of Colorado. Treasurer Don Eldhart reported that the university had received a \$30,000 gift with restrictions. There were no questions from the board.

Approval of a Supplemental Credit Facility for the University of Colorado Technology Transfer Office. Treasurer Don Eldhart noted that the Technology Transfer Office (TTO) requested a loan to provide operations balance sheet support during the economic downturn. Treasurer Eldhart noted that TTO would pledge \$5.5 million of collateral.

### **For Information/No Action Required**

Quarterly Financial Report. Interim Controller Judy Ganschaw noted that the information presented was for the period ending Dec. 31, 2008. She anticipated that FY2009 expenditures would come in under the budgeted amounts. She reviewed the information that was included in the budget and finance committee agenda.

Quarterly Treasurer's Report. Treasurer Don Eldhart noted that the information provided in the agenda was data as of Dec. 31, 2008. He reported that the university investment advisory committee met on March 11, 2009, to review the annual asset allocation study and to set the asset allocation for FY2010. He stated that with the exception of one tactical diversification move, no major changes were recommended. Treasurer Eldhart reported that the university had liquidity on hand to adequately meet obligations and that the debt capacity ratio was within policy limits. He added that the federal stimulus package may also provide help to the university's portfolio.

Following the adjournment of the Budget and Finance Committee meeting, the board moved to convene into the board business meeting.

**BOARD OF REGENTS OF THE UNIVERSITY OF COLORADO**

***MINUTES OF THE BOARD BUSINESS MEETING***

**THURSDAY, MARCH 12, 2009  
UNIVERSITY OF COLORADO AT BOULDER  
FOLSOM FIELD EAST STADIUM – SOUTH CLUBROOM**

Chair Steve Bosley reconvened the board on March 12, 2009, at 3:45 a.m. for the board business meeting.

Regents present included Tilman “Tillie” Bishop, Michael Carrigan, James Geddes, Kyle Hybl, Tom Lucero, Steve Ludwig, Monisha Merchant, and Joe Neguse.

**A. APPROVAL OF MINUTES**

*Moved* by Regent Bishop and seconded by Regent Neguse, that the minutes of the following meetings be approved: Jan. 13-14, 2009, (Academic Affairs Committee, Budget and Finance Committee, General Study Session, Board Business Meeting). The motion passed (8-0).

**B. REPORTS**

Chair. Chair Bosley congratulated President Benson for his first year at the helm. In an effort to better understand the issues on the campuses, Chair Bosley has been meeting with campus governance groups. He reported that since the January board meeting he has met with the University of Colorado Student Union, UCD Faculty Assembly and all the governance groups at UCCS. He looks forward to continuing the attending the meetings. Chair Bosley reported that the new regent orientation was proceeding and that the new regents had attended campus visits at UCCS and UC-Boulder.

Board of Regents Committees and Liaison Activities

1. Audit Committee member Regent Neguse noted that Interim Controller did an exceptional job explaining financial reports. He also applauded Director Stewart’s budgetary restraints regarding audit staff.
2. Awards Committee Chair Bishop announced that the committee considered nominations for Honorary Degree, Distinguished Service Award and University Medal. The list of awardees is listed on Page 6 of these minutes.

President. President Benson reiterated his appreciation to Val and Bud Peterson for their great service to the university.

President Benson announced the appointment of Phil DiStefano as interim chancellor. He stated that Dr. DiStefano would provide strong continuity for CU-Boulder at an

important time in its history. President Benson added that Dr. DiStefano is a well-respected academic leader who has a deep knowledge, not only of the Boulder campus, but higher education in Colorado and across the country. He also announced that an internal search would be conducted with Vice President Leonard Dinegar chairing the search.

President Benson and system and campus leadership have been working on attracting federal stimulus funds to university projects. He commended the campuses on their preparation for budget cuts.

President Benson reported that Brownstein Hyatt Farber Schreck had been selected from the RFP proposals to serve as the university's Washington, D.C., lobbying firm.

He reported that university branding is proceeding. He added that Landor has developed a brand driver to move the guiding principles.

President Benson reported that the CU Real Estate Foundation (CUREF) will be placed under the CU Foundation and headed by Wayne Hutchinson as executive director. Director Byron Koste will step down from CUREF and focus on the academic programs at Leeds School of Business.

Host Campus. Provost DiStefano introduced Dr. Carl Koval, director of the University of Colorado at Boulder Energy Initiative (EI). Dr. Koval stated that the EI was launched in early 2007 to become an international force in solving the energy challenges through research, education and technology commercialization.

Colorado Commission on Higher Education (CCHE). A written report was given to the regents.

Faculty Council. Dr. John McDowell reported Faculty Council and the faculty assemblies continue to work with President Benson during the current economic trials. He noted that the Women's Council Symposium last week was attended by more than 200 faculty members. He added that Andrea O'Reilly Herrera and Mary Coussons-Read were named recipients of the Elizabeth D. Gee Memorial Award, which honors teaching, scholarship and interdisciplinary collaboration that has helped advance women in higher education. Dr. McDowell announced that the Ethnic and Minority Affairs Committee of Faculty Council would hold a conference on May 9, 2009, at UCCS, titled "Building Inclusiveness at CU." The next Faculty Council meeting will be held on April 23, 2009.

University of Colorado Staff Council (UCSC). UCSC Chair Jennifer Lahlou distributed written reports to the board. She reported on the pulse of staff during tough economic times. She noted that staff members are happy to be employed and appreciate President Benson and the chancellor's communiqués on budget issues. She reported that a staff council member asked the regents to send an editorial to the *Silver & Gold Record*, emphasizing the importance of shared governance.

Inter-campus Student Forum (ICSF). The ICSF Chair Sruthi Pandipati distributed a written report to the board. She reported the ICSF passed a resolution to support the addition of gender identity and expression to CU nondiscrimination policies. The group will bring the resolution to the Regents' Laws and Policies Committee. ICSF Boulder campus members requested putting two students on CU-Boulder chancellor's search. ICSF supports President Climate change American College and University Presidents Climate Commitment. Chair Bosley commended the students for their recent lobbying effort to reinstate need-based financial aid to graduate level students during the JBC's recent budget discussion.

### **C. ACTION ITEMS**

#### **UNIVERSITY OF COLORADO DENVER CONSOLIDATION REVIEW PROJECT**

*Moved* by Regent Carrigan, and seconded by Regent Lucero that the board approve the following:

"NOW THEREFORE, BE IT RESOLVED, that the president and the UC Denver chancellor shall collaborate on a review and evaluation of the UC Denver consolidation consistent with that described in Exhibit A;

FURTHER RESOLVED that, in collaboration with the president, UC Denver chancellor, the UCCS chancellor and the board, Regent Merchant and Regent Geddes shall prepare a proposal to define the objectives for the board's April 30/May 1, 2009, meeting;

FURTHER RESOLVED that the president, the chancellor of UC Denver and the chancellor of UCCS shall collaborate on the selection of a consultant to assist in the preparation of a final report that will address the objectives and considerations included in Exhibit A with a special consideration to the following:

- An assessment of the progress of UC Denver's consolidation efforts; and,
- A determination if UC Denver is able to effectively achieve its mission through consolidation;

FURTHER RESOLVED that the report shall be delivered to the Board of Regents no later than December 2009

Regents Merchant and Geddes requested more clarification on the definitions of the questions for the study and the overall objective of the study. They offered to serve on a committee to help with the task. There was a friendly amendment to add them to the resolution is incorporated in the above resolution.

Regent Carrigan requested that additional clarification be added to Exhibit A including the types of impacted funding, organizational culture, and a survey the community opinions. Chancellor Shockley, serving as facilitator for the review project, asked that additional questions or comments be e-mailed directly to Regent Geddes and Merchant.

Regent Carrigan asked that Regent Geddes and Merchant share the comments of the other regents.

The motion carried (8-0)

*Exhibit L* in the bound copies of these minutes has the material on this item that was in the board meeting agenda book (on pages 52-56).

Chair Bosley convened the board into regular session twice during the one-day meeting to accommodate recipients of resolutions of appreciation.

**RESOLUTION OF APPRECIATION FOR THE UNIVERSITY OF COLORADO  
GOLDEN BUFFALO MARCHING BAND 100th ANNIVERSARY**

*Moved* by Regent Ludwig, and seconded by Regent Bosley that the board approve the following:

“NOW THEREFORE BE IT RESOLVED that the Board of Regents of the University of Colorado expresses its sincere admiration and deep appreciation to the 220 student musicians of the Golden Buffalo Marching Band, and the band's first 100 years of service and dedication to the university and the athletic football program; and

BE IT FURTHER RESOLVED that the Board of Regents wishes the University of Colorado Golden Buffalo Marching Band another 100 years of outstanding performances.”

The motion passed (8-0).

*Exhibit A* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on page 25).

**RESOLUTION OF APPRECIATION TO CHANCELLOR G.P. “BUD” PETERSON**

*Moved* by Regent Bosley, and seconded by Regent Carrigan that the board approve the following:

“NOW THEREFORE BE IT RESOLVED that the University of Colorado Board of Regents expresses its deep gratitude to Chancellor G.P. “Bud” Peterson for his tireless devotion, calming demeanor, campus camaraderie and passionate leadership during one of the most critical moments in the history of the University of Colorado at Boulder.

FURTHER RESOLVED that G.P. “Bud” Peterson be granted the title of Chancellor Emeritus of the University of Colorado at Boulder in recognition of his significant and distinctive service to the University of Colorado.”

The motion passed (8-0). Mrs. Val Peterson was also in attendance. The president and board members gave Chancellor Peterson many accolades and wished him well on his appointment as president of Georgia Tech.

*Exhibit A* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on page 51).

### **CONSENT ACTION ITEMS**

*Moved* by Regent Ludwig, and seconded by Regent Carrigan that all items be approved by consent with the exception of the following agenda item:

1. Program Plan and Budget for the Construction of the University of Colorado Denver Health and Wellness Center
2. Funding for Higher Education in the State of Colorado

The motion passed (7-0). Regent Lucero has left the meeting to attend an event.

### **CONSENT ACTION ITEMS – NEW UNIVERSITY OF COLORADO DENVER**

1. Name Change from Department of Biology to Department of Integrative Biology at the University of Colorado Denver

*Exhibit L* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 1-2).

This item was discussed on Jan. 13, 2009 and March 12, 2009, at the Academic Affairs Committee meeting.

2. Changes to the Configuration and Name of Degrees in the Graduate School at Anschutz Medical Campus

*Exhibit L* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 3-4).

This item was discussed on Jan. 13, 2009, and March 12, 2009, at the Academic Affairs Committee meeting.

3. New Degree Proposal for Doctor of Education (EdD) in Leadership For Educational Equity

*Exhibit L* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 5-6).

This item was discussed on March 12, 2009, Academic Affairs Committee.

4. University of Colorado Denver Downtown Campus Micro Master Plan

*Exhibit K* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 15-16).

This item was discussed on Jan. 12, 2009, at the Capital Construction Subcommittee and on Jan. 13, 2009, at the Budget and Finance Committee meeting.

**CONSENT ACTION ITEMS – NEW  
SYSTEM**

1. Approval of a Supplemental Credit Facility for the University of Colorado  
Technology Transfer Office

*Exhibit H* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 17-20).

This item was discussed on March 12, 2009, at the Budget and Finance Committee meeting.

2. Establish the Krystle Kane Scholarship Fund, a Pure Endowment in the University  
Endowment of the University of Colorado 21

*Exhibit H* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 21-22).

This item was discussed on March 12, 2009, at the Budget and Finance Committee meeting.

3. Authorization for Additional Tools Providing Budget Flexibility

*Exhibit H* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 23\*-24\*).

**CONSENT ACTION ITEMS – NEW  
REGENTS**

1. Approval of Proposed Recipients of 2009 Honorary Degrees, University Medals  
and Distinguished Service Awards

Honorary Degree: John Barth; Alexander Bogusky; Patricia A. Gabow, M.D.;  
Josette Sheeran

Distinguished Service Award: Tamara Door

University Medal: John Farrington, M.D.; Louis Johnson; Janet Mordecai Glenn Williams

*Exhibit B* in the bound copies of these minutes has the material on this item that was in the board meeting agenda book (on pages 27\*, 28a, 28b).

1. Revision to Regent Policy 5.M regarding Faculty (Reappointment, Tenure and Promotion) at the University of Colorado at Colorado Springs

*Exhibit R* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 29-34).

This item was discussed on Jan. 14, 2009, on March 12, 2009 Academic Affairs Committee meeting, and on Feb. 18, 2009, Laws and Policies Committee meeting.

2. Implementation of the Bequest from the Elsa Anna Burrows Estate

*Exhibit N* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on replacement pages 35-36).

This item was discussed on March 12, 2009, at the Budget and Finance Committee meeting.

#### **CONSENT ACTION ITEMS – NEW PERSONNEL - TENURE**

1. UCD: Appointments with Tenure (3)

Wendy Macklin, Department of Cell and Developmental Biology, March 12, 2009; Paula M. Meek, College of Nursing, April 1, 2009; Karen H. Sousa, College of Nursing, April 1, 2009.

*Exhibit F* in the bound copies of these minutes has the material on this item that was in the board meeting agenda book (on pages 83-88).

#### **CONSENT ACTION ITEMS – NEW PERSONNEL - OTHER**

1. CU-Boulder: Term Appointment

Elizabeth Kriza, head volleyball coach, March 12, 2009 – Dec. 31, 2013.

*Exhibit F* in the bound copies of these minutes has the material on this item that was in the board meeting agenda book (on pages 43\*44\*).

1. CU-Boulder

Report of personnel actions: sabbaticals

*Exhibit F* in the bound copies of these minutes has the material on this item that was in the board meeting agenda book (on pages 45-47).

2. UCCS

Report of personnel actions: sabbaticals

*Exhibit F* in the bound copies of these minutes has the material on this item that was in the board meeting agenda book (on pages 49-50).

**D. ITEMS PULLED FROM THE CONSENT AGENDA FOR  
FURTHER DISCUSSION AND ACTION**

Chair Bosley announced that the board would now consider the item that was pulled from the consent agenda for further discussion.

1. Program Plan and Budget for the Construction of the University of Colorado  
Denver Health and Wellness Center

*Moved* by Regent Ludwig, and seconded by Regent Neguse to approve the following:

The main motion passed with Regent Carrigan abstaining and Regent Lucero absent. (6-0).

*Exhibit K* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 7-13).

This item was discussed on Feb. 18, 2009, at the Capital Construction Subcommittee and on March 12, 2009, at the Budget and Finance Committee meeting.

2. Funding for Higher Education in the State of Colorado

*Moved* by Regent Ludwig, and seconded by Regent Carrigan to approve the following:

The main motion passed with Regent Lucero absent. (7-0).

*Exhibit H* in the bound copies of these minutes has the full resolution and material on this item that was in the board meeting agenda book (on pages 37-38).

This item was discussed on March 12, 2009, at the Budget and Finance Committee meeting.

#### **E. NOTICES OF MOTION**

1. Amendments to Article 11 – Compensation, Benefits, Personnel Matters
2. Amendments to Article 14 – Property and Facilities
3. Resolution Endorsing an NCAA Division I Football Bowl Series Championship

Having no further business, the board business meeting was adjourned.

#### **F. EXECUTIVE SESSION AND TOPICAL MINUTES**

As previously stated in these minutes, *moved* by Regent Carrigan and seconded by Regent Lucero that the board recess into executive session at 7:30 a.m., on Thursday, March 12, 2009, to discuss 11 matters. The motion carried (8-0).

As permitted by Colorado Revised Statute Subsection 24-6-402(3), the board discussed the following matters as announced and pursuant to the subsection as listed:

1. (b)(I), two CU-Boulder personnel matters
2. (a)(VIII), consideration of regent awards
3. (b)(I), one UCD personnel matter
4. (a)(VIII), one UCCS naming opportunity
5. (b)(I), one system personnel matter
6. (a)(II), receive legal advice regarding five specific questions.

In attendance were Chair Bosley, Vice Chair Bishop, and Regents Carrigan, Geddes, Hybl, Lucero, Ludwig, Merchant, and Neguse; President Benson; Chancellors Peterson, Shockley, and Wilson; Vice Presidents Dinegar, Moore, Poliakoff, Kelly-Bowry, and Wilkerson.

#### **G. NEXT REGULARLY SCHEDULED BOARD MEETING**

1. April 30-May 1, 2009 (*Thursday-Friday*), University of Colorado at Colorado Springs, The Summit – Lodge A